

Risk-Minimizing Equity Strategies

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Institutional asset management in a
low-interest rate environment

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Background: Post-2008 crisis

- ▶ Central banks in the U.S. and Europe have pursued an expansionary monetary policy (quantitative easing)
- ▶ Interest rates on government debt at historic lows
- ▶ Consequently, real interest rates are zero or negative
- ▶ Pressure on investment-grade bonds has led to yield compression
- ▶ New solvency regulations limit investment in higher-risk assets

Current market conditions: Still unfavorable

- ▶ Large fiscal deficit and debt in United States and Europe
- ▶ Slowdown in China and Japan (though, India is picking up)
- ▶ Deteriorating conditions in the Middle East
- ▶ Looming threat of inflation

How should we respond?

- ▶ One response: Tell our clients to
 - “face up to reality.”
- ▶ A second response: Tell our clients that
 - “inflation is also low; therefore, real returns are not so bad.”
- ▶ A third response: Take on more risk

To improve return, one can increase . . .

- ▶ Leverage (if possible)
- ▶ Duration risk (but beware: interest rates can only go up)
- ▶ Credit risk
- ▶ Currency risk
- ▶ Inflation risk
- ▶ Liquidity risk
- ▶ Emerging-market risk
- ▶ Equity-market (beta) risk

When taking on more risk . . .

- ▶ Critical to manage the risk of the portfolio.
- ▶ How best to do this?
 - What are the various risk-minimizing (equity) strategies?
 - How to choose amongst these strategies?

Insights of Classical Mean-Variance Portfolios

- ▶ It is optimal to hold Markowitz frontier portfolios;
A large asset base improves portfolio frontier — **diversification**.
- ▶ An individual asset's risk is its contribution to portfolio risk.
 - **Variance** of each asset contributes **little** to portfolio risk;
 - **Covariances** between assets determine portfolio risk.
- ▶ **Theory** is sensible, logical, and sophisticated.

Performance of Mean-Variance Portfolios

- ▶ The inputs for determining mean-variance optimal portfolios are the **expected-returns** vector and **variance-covariance** matrix.
 - One can improve the precision of the estimate of the variance-covariance matrix by using higher-frequency data.
 - The precision of the estimate of expected returns depends
 - only on the **length** of the data series, and
 - so cannot be improved by using higher-frequency data.
- ▶ **Out-of-sample performance** of Markowitz mean-variance optimal portfolios that **ignore estimation error** is very poor.

Alternative-weighted portfolios

- ▶ One can consider **three** types of portfolios that do not rely on estimates of mean returns:

① Fundamental-weighted portfolios:

- These portfolios are **based on fundamentals** such as sales, dividends, earnings, etc., rather than financial measures of size.

② Minimum-variance portfolios:

- The **optimal** weights are based **only** on risk estimates.
- **Norm constraints** improve out-of-sample performance further (DeMiguel, Nogales, and Uppal (2014))
- Dangl and Kashofer (2013) provides an excellent discussion of the performance of these portfolios over time.

③ Risk-parity portfolios:

- These portfolios are based only on risk estimates but there is **no optimization**.

Risk-Budgeting Portfolios: Characteristics

- ▶ These portfolios do not rely on estimates of expected returns.
- ▶ They do not use optimization.
- ▶ They lead to portfolios that are diversified (that is, the weights are not concentrated).

Risk-Budgeting Portfolio: Definition – Dollars

- ▶ The **risk contribution** of an asset i , denoted by \mathcal{RC}_i , is given by:

$$\mathcal{RC}_i = [\text{Weight of } i] \times [\text{Marginal contribution of } i \text{ to portfolio risk}]$$

$$= w_i \times \frac{\sigma_{ip}}{\sigma_p} = w_i \frac{\sum w}{\sqrt{w^T \Sigma w}}. \quad (1)$$

- ▶ Consider the dollar **risk-budgets** for the N assets in a portfolio:

$$\{[\text{Risk budget}]_1, [\text{Risk budget}]_2, \dots, [\text{Risk budget}]_N, \}$$

- ▶ A **risk budgeting** portfolio w is then defined as one that satisfies the following set of risk-budgeting constraints:

$$\mathcal{RC}_1 = [\text{Dollar risk budget}]_1$$

$$\mathcal{RC}_2 = [\text{Dollar risk budget}]_2$$

$$\dots = \dots$$

$$\mathcal{RC}_N = [\text{Dollar risk budget}]_N$$

Risk-Budgeting Portfolio: Definition – Percentages

- ▶ Consider a set of **percentage risk-budgets** for the N assets in a portfolio: $\{b_1, b_2, \dots, b_N\}$.
- ▶ A **risk-budgeting portfolio** w is defined as one that satisfies the following system of equations:

$$\begin{aligned}\mathcal{RC}_i &= [\text{Percentage risk budget}]_i \times [\text{Risk of total portfolio}] \\ &= b_i \sigma_p \quad \dots \text{ risk-budgeting constraint} \end{aligned} \quad (2)$$

$$w_i \geq 0 \quad \dots \text{ each portfolio weight is non-negative} \quad (3)$$

$$b_i > 0 \quad \dots \text{ each percentage risk budget is positive} \quad (4)$$

$$\sum_{i=1}^N b_i = 1 \quad \dots \text{ the percentage risk budgets add up to 1} \quad (5)$$

$$\sum_{i=1}^N w_i = 1 \quad \dots \text{ the portfolio weights add up to 1.} \quad (6)$$

Interpretation of Risk-Budgeting Portfolio Weights

- ▶ For expositional ease, assume only two uncorrelated assets:

$$W_1 = \frac{\frac{\sqrt{b_1}}{\sigma_1}}{\frac{\sqrt{b_1}}{\sigma_1} + \frac{\sqrt{b_2}}{\sigma_2}} \quad \dots \text{increasing in sq. root of risk budget, decreasing in volatility}$$

$$= \frac{\frac{b_1}{\beta_1}}{\frac{b_1}{\beta_1} + \frac{b_2}{\beta_2}} \quad \dots \text{increasing in its risk budget, decreasing in beta.}$$

- ▶ Risk-budgeting portfolios can be interpreted as minimum-risk portfolios subject to a constraint on portfolio diversification.
 - In this case, just like in Jagannathan and Ma (2003), one can show that the risk-budgeting portfolio is a minimum-variance portfolio **with shrinkage** of the covariance matrix.

Equal-Risk-Contribution Portfolio: Definition

- ▶ A special case of the risk-budgeting portfolio is the **equal-risk-contribution** portfolio, where all the risk budgets are equal:

$$b_i = b_j = \frac{1}{N}.$$

- ▶ Thus, the equal-risk-contribution portfolio inherits all the properties of the risk-budgeting portfolio.
- ▶ The equal-risk contribution portfolio also has some additional properties derived by Maillard, Roncalli, and Teiletche (2010):

$$w_1 = \frac{\frac{1}{\sigma_1}}{\frac{1}{\sigma_1} + \frac{1}{\sigma_2}},$$

implying that the **weight of an asset** is

- **inversely proportional to its volatility**, and
- **independent of correlation**.

Understanding Portfolio Weights From Different Criteria

- ▶ It is difficult to decide how best to choose a portfolio that is “optimally diversified”.

Portfolio	Evaluation in terms of “optimal divers.”
• Mean-variance optimal portfolio	Portfolio on the efficient frontier
• Minimum-variance optimal portfolio	Portfolio on the efficient frontier
• Equal-weighted portfolio	Has the lowest weight concentration
• Weight-budgeting portfolio	Arbitrary weight budgets
• Equal-risk-contribution portfolio	Lowest risk concentration
• Risk-budgeting portfolio	Arbitrary risk budgets

Comparing Different Portfolio Strategies

1. Equal-weight portfolio:

$$w_i = w_j$$

2. Weight-budgeting portfolio:

$$\frac{w_i}{b_i} = \frac{w_j}{b_j}$$

3. Minimum-variance portfolio:

$$\frac{\partial \sigma_p}{\partial w_i} = \frac{\partial \sigma_p}{\partial w_j}$$

4. Risk-budgeting portfolio:

$$\frac{\mathcal{R}C_i}{b_i} = \frac{\mathcal{R}C_j}{b_j}$$

5. Equal-risk-contribution portfolio:

$$\mathcal{R}C_i = \mathcal{R}C_j$$

Risk-Budgeting Portfolios: Performance

- ▶ These portfolios outperform cap-weighted portfolio.
- ▶ These portfolios have exposure to factors other than value and size, such as low idiosyncratic volatility, low beta, momentum.
- ▶ Risk-budgeting portfolios may provide
 - better conditional performance across bull/bear markets;
 - more control on factor exposure;
 - better diversification, especially when strategies are combined.

Risk-Budgeting Portfolios: Factor Exposures

- ▶ Performance of smart beta strategies is **not** fully explained by value and small cap exposures.
 - Frazzini and Pedersen (2014), Asness, Moskowitz, and Pedersen (2013), and Asness, Frazzini, and Pedersen (2013) provide empirical evidence that stock portfolios seeking exposures to **low beta**, **momentum** or **quality** factors generate returns that cannot be explained by the Fama French factors.
 - Spängler IQAM has a very successful **quality** equity fund, the "**Spängler IQAM Quality Equity Europe**"
 - Amenc, Goltz, and Lodh (2014) argue that many smart beta strategies seek factor exposures other than value and small cap, for example **momentum** or **low risk**.

Risk-Budgeting Portfolios: Conclusion I

Thiagarajan and Schachter (2011) summarize risk-parity portfolios:

- ▶ The attractiveness of risk-parity portfolios is not that it **outperforms** mean-variance or market-capitalization portfolio.
- ▶ The attractiveness of risk-parity is not its **simplicity**.
 - The equal-weighted strategy is far simpler to implement
- ▶ However, risk-parity portfolios strongly appeal to our intuition that **risk diversification is central goal in portfolio selection**
- ▶ Risk-parity portfolios are appealing also because they do not depend on expected returns.

Risk-Budgeting Portfolios: Conclusion II

- ▶ There are several **benefits** of risk-budgeting portfolios:
 - ① Risk-budgeting portfolios outperform cap-weighted portfolio.
 - ② Risk-based strategies take on exposures to **other factors** than value and small cap, such as
 - **low beta**,
 - **low idiosyncratic volatility**, and
 - **momentum**.
 - ③ **Selecting stocks by their characteristics** allows one to manage the factor tilts of diversification-based weighting schemes.
 - ④ These strategies can be combined to **diversify strategy-specific risks**.

Thank you!

Suggestions for Further Reading I

- ▶ Risk-Budgeting and Equal-Risk-Contribution Portfolios
 - Bhansali (2012)
 - Bruder and Roncalli (2012)
 - Chaves, Hsu, Li, and Shakernia (2011, 2012)
 - Demey, Maillard, and Roncalli (2010)
 - Hereil and Roncalli (2011)
 - Inker (2011)
 - Lee (2011)
 - Lohre, Neugebauer, and Zimmer (2012)
 - Maillard, Roncalli, and Teiletche (2010)

Suggestions for Further Reading II

- Peters (2011)
 - Qian (2005, 2011, 2012)
 - Roncalli (2013) — excellent book, and good starting point for learning about risk-budgeting portfolios
 - Sebastian (2012)
 - Thiagarajan and Schachter (2011)
 - Ruban and Melas (2011).
- ▶ Most-Diversified Portfolios
- Choueifaty and Coignard (2008)
 - Choueifaty, Froidure, and Reynier (2011)

Suggestions for Further Reading III

- ▶ Volatility-Based Maximum Sharpe Ratio Portfolios
 - Amenc, Goltz, Martellini, and Retkowsky (2010)
 - Martellini (2008)

- ▶ Risk Parity Portfolios with Risk Factors
 - Deguest, Martellini, and Meucci (2013)
 - Lohre, Neugebauer, and Zimmer (2012)
 - Meucci (2009)
 - Roncalli (2013)
 - Roncalli and Weisang (2012)

Suggestions for Further Reading IV

- ▶ Performance Evaluation of Alternative-Weighted Portfolios
 - Amenc (2011)
 - Amenc, Goltz, and Martellini (2011a,b)
 - Amenc, Goltz, and Tang (2011)
 - Amenc, Goltz, and Lodh (2012,?)
 - Amenc, Goltz, Lodh, and Martellini (2012),
 - Amenc, Goltz, Martellini, and Retkowsky (2010)
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 - Chow, Hsu, Kalesnik, and Little (2011)
 - De Carvalho, Lu, and Moulin (2012)

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